

Controlling Strategy

Management, Accounting, and Performance Measurement

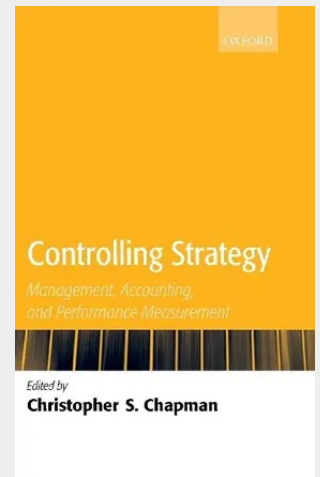
Draws out the various ways in which management control systems can build and sustain strategy - Explores topics such as strategic measurement, strategic data analysis, the Balanced Scorecard, capital budgeting, and strategy coordination - Written as an introduction to the topic - Provides a synthesis of important work in the fields of strategy and management accounting - Contributions from leading international academics

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Ideas about the role of management accounting systems in a firm's strategy have changed in recent years, and this book explores the ways in which this has happened. Management control systems have frequently been seen as irrelevant to strategy, or even damaging. Controlling Strategy draws out the various ways in which management control systems can build and sustain valuable strategic roles. The book explores topics such as:

- q Strategic Management
- q Strategic data analysis
- q The Balanced Scorecard
- q Capital budgeting
- q Strategy coordination

Written as an introduction to the strategic role of management control systems, Controlling Strategy provides a synthesis of current developments in the fields of strategy and management accounting. Academics and Advanced Students of Accounting, Strategy, or Management Studies will find the book an indispensable guide to this area.



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