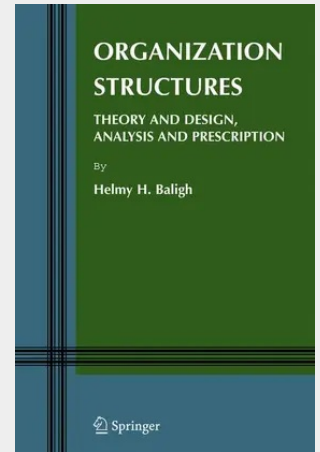


Organization Structures

Theory and Design, Analysis and Prescription

Organization Structures: Theory and Design, Analysis and Prescription describes how to organize people to achieve a desired outcome. This is accomplished by establishing sets of rules from "real world" organization contexts. Moreover, the development of these rules within "real world" contexts means that the rules must be true, general, operational, technically sound, and easy to use. With an understanding of rules and the processes of their use, organization structures can be identified, which in turn form the basis of a theoretical framework. This book discusses, examines, and demonstrates the interrelationship of the design rules, their theoretical use within these organization structures, along with their practical implications. Throughout the book, an extended example of the Masters Brewing Corporation (MBC) is used to illustrate the conceptual material and to make the implications of the organizational analysis explicitly concrete.

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